

Yana Garcia
Secretary for Environmental Protection
Zoe Heller
CalRecycle Director

October 1, 2025

To: All Prospective Contractors

**RE:** RFP(S) "Economic Study to Determine Covered Electronic Waste Recycling Program Payment Rates, DRR25021"

# Addendum No. 1 to the Request for Proposal, Secondary (RFP(S))

- 1. Attached is a list of all businesses that have expressed an interest in the contract to date (Attachment 1).
- Revisions have been made to the RFP(S) within the electronic bid system, and a Summary of Changes is available at: <a href="https://sb.cityinnovate.com/teams/calrecycle?challenge\_id=16173">https://sb.cityinnovate.com/teams/calrecycle?challenge\_id=16173</a>
- 3. The revisions will replace all prior versions of the RFP(S). Text additions are displayed in bold and underlined. Text deletions are displayed as strike-through. Below is a list of changes that were made:
  - RFP(S) Cover and Main Template
    - Section 3.7 Qualifications and Resources has been revised to remove paragraph 2.
    - Attachment 5: Cost Proposal Sheet has been replaced with a Word document.
- 3. The following questions were received during the Questions and Answers period.

Q	1	Can you provide information about the previous payment rate methodology, including any studies or the model itself?
A	1	To calculate the overall net cost to industry, CalRecycle used a weighted average - which gives an industrywide per-pound net cost. This statistic gives more weight to costs and revenues from larger collectors and recyclers than a simple mean would.  Before calculating the overall net cost to the industry, CalRecycle used the statistical method known as Interquartile Range to exclude individual collector and recycler reports with net costs significantly different from the mean of the combined data.

		These are links to our most recent public <u>presentation</u> , <u>rulemaking documents</u> , and the Net Cost survey forms:
		<ul> <li>https://www2.calrecycle.ca.gov/Docs/Web/116187</li> <li>https://www2.calrecycle.ca.gov/Docs/Web/116199</li> <li>https://www2.calrecycle.ca.gov/Docs/Web/116196</li> </ul>
Q	2	Are there any specific aspects of the previous methodology that the State would like changed in the future methodology?
A	2	CalRecycle has not previously solicited for these services. CalRecycle will assess if certain methods used in previous years should be changed once all proposals for this contract are reviewed. Although CalRecycle has utilized a defensible methodology for determining payment rates in previous years, new and innovative processes based on sound data and accurate calculations are encouraged so long as they are aligned with the methodology associated with this contract.
Q	3	Is it mandated by the state that there is one payment rate for each category, or does there seem to be any leeway to have a standard payment rate that is then multiplied by geographic or other factors? Are you interested in computing rates by geography or other factors?
A	3	Please refer to Public Resources Code (PRC) Section 42477 and 42478 for the statutory language and Title 14, California Code of Regulations (CCR) Sections 18660.33 and 34 for the corresponding regulatory language. The regulations establish only one recovery rate to be paid to collectors for all covered electronic waste (CEW). (14 CCR 18660.33). From the inception of the CEW Recycling Program until 2018, there was only one recycling payment rate. However, due to cost differences, CalRecycle updated the regulations to allow for two separate recycling rates – a cathode ray tube (CRT) CEW rate and a non-CRT CEW rate. (14 CCR 18660.34). Additionally, SB 1215 added battery-embedded products to the CEW Recycling Program, which will have its own recycling rate beginning in 2026.
		The regulations do not currently specify rates paid based on geographical factors, therefore, rates by geography are not required under the contract. However, if after calculating the statewide payment rates in the first year of this contract the Contractor sees value in computing rates by geography or other factors, CalRecycle would be interested in receiving those recommendations.
Q	4	Are samples of written work required to be branded documents?
Α	4	No, Samples of Written Work are not required to be branded.

Q	5	Can you provide any additional information about the desired level of audit for the site visits?
A	5	CalRecycle would like the Contractor to conduct in-person onsite visits to facilities to gain a stronger understanding of the following types of activities and procedures utilized to manage CEW: sorting, weighing, dismantling, and how residuals are managed and shipped off-site. In addition, visiting facilities in-person will help the Contractor better understand the amount of CEW being collected and/or dismantled by each facility visited. Observing CEW management activities and the amount of CEW collected and/or dismantled will help the Contractor verify the accuracy of each facility's costs and revenues that were provided. Most participants in the CEW Recycling Program are not just collecting and recycling CEW. They may collect or recycle e-waste that is not part of the CEW Recycling Program, or other materials entirely. CalRecycle only uses a participant's cost and revenue data that is associated with collecting and/or recycling CEW, not for their entire business. Onsite visits will help the Contractor determine the correct allocation of costs and revenues associated with managing CEW only.
Q	6	Can you provide a definition for who is determined "Key Personnel" or "key members"?
A	6	Key personnel are the individuals identified in the proposal as essential to successful performance of the contract. This generally includes the Project Manager and any other named staff with responsibility for technical direction, analysis, or oversight of major tasks under the Scope of Work. Substitution or replacement of key personnel generally requires prior written approval by CalRecycle's Contract Manager.
Q	7	Could you confirm that currently there is no separate payment rate for battery- embedded CEW? Are they currently paid for at the same rate as other CEW?
A	7	There is no separate recovery payment rate. The recovery rate for all CEW (i.e., CRT, Non-CRT, and battery-embedded CEW) is \$0.40 per pound. The payment rates for CRT CEW and non-CRT CEW are listed on the CEW Recycling Program webpage. Please note, there will be a separate recycling payment rate for the recycling of battery-embedded CEW which is \$0.75 per pound (starting in 2026).  However, the Contractor will need to collect data to determine an appropriate recycling payment rate for battery-embedded CEW as the battery-embedded CEW recycling payment rate determined by the contractor may be used in the future.
Q	8	Does CalRecycle already collect or have data on the facility sizes and processing volumes of each collector and recycler?
Α	8	CalRecycle has data on the volume of CEW claimed for payment in the CEW Recycling Program. This is CRT CEW and non-CRT CEW. Most entities process more than just Program material, and we do not have data on that material. Additionally, CalRecycle does not have data on the facility size.

Q	9	Can you please confirm whether there are differences in the requirements for items 2 and 4 under 3.7 Qualifications and Resources?							
Α	9	No, there is no difference between items 2 and 4 under 3.7 Qualifications and Resources. CalRecycle has removed the language in item 2, 3.7 Qualifications and Resources.							
Q	10	Section 3.12 states "CalRecycle requires a minimum of twenty-five percent (25%) of the project service to be contracted to a California OSDS certified SB that performs a commercially useful function." and Section 3.14 states "CalRecycle requires a minimum of three percent (3%) of the project services to be contracted to a California OSDS certified DVBE that performs a commercially useful function." Is it therefore required that all bids must include an SB and a DVBE at the respective percentages of work? Or is this only to qualify for the respective preference and/or incentive?							
Α	10	Yes, all bids must meet the required minimum of twenty-five percent (25%) Small Business Participation and minimum three percent (3%) Disabled Veterans Business Enterprise Participation for subcontracted project services.							
Q	11	Attachment 5 Cost Proposal Sheet is a PDF document and unable to be edited. Could an Excel spreadsheet be provided, or is the proposer able to create their own spreadsheet following the structure of the PDF?							
Α	11	The Attachment 5 Cost Proposal Sheet has been replaced with a Word document. An Excel spreadsheet will be accepted in addition to Attachment 5.							
Q	12	Page 45 states "The Project Manager and key members of the team must demonstrate (through confirmation by reference check conducted by CalRecycle) that they have successfully completed contractual requirements for past similar projects and/or contracts." Does this mean the three references provided in our response need to be delivered by the project manager and "key members"?							
Α	12	Yes.							
Q	13	Is the awarded contractor precluded in any way from future work at CalRecycle?							
A	13	The awarded contractor is only precluded from future follow-on work with CalRecycle as defined in Public Contract Code section 10365.5. Proposers should reference 2.3. Conflict of Interest and Follow-On Contracts and Exhibit D, Special Terms and Conditions provision No. 6, CONFLICT-FUTURE BIDDING LIMITATIONS AND FOLLOW-ON CONTRACTS.							
Q	14	Can the services partially be provided by non-U.S., Canadian based practitioners?							
A	14	Yes, services may be provided by non-U.S. entities, including Canadian firms, if they meet all mandatory requirements for contracting with the State of California. To be eligible, entities must be authorized to conduct business in California by registering with the California Secretary of State (SOS). All foreign corporations, including those incorporated outside of California, must be in good standing with the SOS and comply with all applicable legal obligations and administrative requirements.							

Additionally, practitioners must hold any necessary professional licenses required for their trade or profession within California. Please visit the California Secretary of State's website for additional information at https://www.sos.ca.gov/businessprograms/business-entities/forms Q 15 Can revisions be made to the following Terms and Conditions: Exhibit C Terms and Conditions, Exhibit D Special Terms and Conditions, and Exhibit E Confidentiality and Data Safeguards? A. EXHIBIT D: SPECIAL TERMS AND CONDITIONS; 12. FORCE MAJEURE **ORIGINAL LANGUAGE:** 12. FORCE MAJEURE: Neither CalRecycle nor the Contractor, including the Contractor's subcontractor(s), if any, will be responsible hereunder for any delay, default or nonperformance of this Agreement, to the extent that such delay, default or nonperformance is caused by an act of God, weather, accident, labor strike, fire, explosion, riot, war, rebellion, sabotage, or flood, or any other cause beyond the reasonable control of such party. PROPOSED CHANGES: 12. FORCE MAJEURE: Neither CalRecycle nor the Contractor, including the Contractor's subcontractor(s), if any, will be responsible hereunder for any delay, default or nonperformance of this Agreement, to the extent that such delay, default or nonperformance is caused by an act of God, weather, accident, labor strike, fire, explosion, riot, war, rebellion, sabotage, or flood, revolution, civil commotion, pandemic, epidemic, terrorism, acts of public enemy, embargo, acts of government in its sovereign capacity, labor difficulties, including without limitation, strikes, slowdowns, picketing or boycotts, malicious acts of third parties, or any other cause beyond the reasonable control of such party (each a "Condition"). The delayed party shall be excused from such performance on a day-to-day basis during the continuance of such Condition (and the other party shall likewise be excused from performance of its obligations on a dayto-day basis during the same period); provided, however, that the delayed party shall use commercially reasonable efforts to avoid or remove such Condition, and both parties shall proceed promptly with the performance of their obligations under this Contract whenever such Condition is removed or ceases. If the Condition continues for more than ninety (90) days, then either party may terminate this Contract upon written notice to the delayed party. RATIONALE: Contractor respectfully requests to expand upon the definition of a Force Majeure event or "Condition" and clarify that if it continues for longer than 90 days, that the parties have mutual right to terminate.

B. EXHIBIT D: SPECIAL TERMS AND CONDITIONS; 17. INTELLECTUAL PROPERTY

### **ORIGINAL LANGUAGE:**

17. INTELLECTUAL PROPERTY: CalRecycle shall exclusively own all intellectual property rights in and to all work product, including, but not limited to, writings, ideas, inventions (whether patentable or not), discoveries, research, proposals, and all other results and work product of any nature whatsoever, that is created, authored, produced, conceived, or reduced to practice in the course of the performance of this Agreement. Such intellectual property rights, whether registered or unregistered, and including all applications for and renewals or extensions thereof, shall include, but are not necessarily limited to copyrights; trademarks, service marks, trade dress, trade names, logos, and domain names, together with all of the goodwill associated therewith; and patents. The Contractor agrees, and shall cause all of its relevant personnel, including all employees, agents, subcontractors, and other personnel participating in any way in the creation or achievement of such work product, to agree, that any such work product that may qualify as "work made for hire" pursuant to 17 U.S.C. § 101 is hereby deemed a "work made for hire" for CalRecycle. To the extent that any of the work product does not constitute a "work made for hire" for CalRecycle, Contractor hereby irrevocably assigns to CalRecycle, and shall cause such personnel to irrevocably assign to CalRecycle, in each case without additional consideration, all rights, title, and interest throughout the world in and to the work product, including all intellectual property rights therein. Upon request of CalRecycle, the Contractor shall promptly take, and shall cause its relevant personnel to promptly take, such further actions, including execution and delivery of all appropriate instruments of conveyance, as may be necessary to assist CalRecycle to prosecute, register, perfect, or record its rights in or to any such work product.

# PROPOSED CHANGES:

17. INTELLECTUAL PROPERTY: CalRecycle shall exclusively own all intellectual property rights in and to all work product, including, but not limited to, writings, ideas, inventions (whether patentable or not), discoveries, research, proposals, and all other results and work product of any nature whatsoever, Deliverables that areis created, authored, produced, conceived, or reduced to practice in the course of the performance of this Agreement. **Except to the extent that any Contractor Property is contained therein,** Ssuch intellectual property rights, whether registered or unregistered, and including all applications for and renewals or extensions thereof, shall include, but are not necessarily limited to copyrights; trademarks, service marks, trade dress, trade names, logos, and domain names, together with all of the goodwill associated therewith; and patents. The Contractor agrees, and shall cause all of its relevant personnel, including all employees, agents, subcontractors, and other personnel participating in any way in the creation or achievement of such work product, to agree, that any such work product that may qualify as "work made for hire" pursuant to 17 U.S.C. § 101 is hereby deemed a "work made

for hire" for CalRecycle. To the extent that any of the work product does not constitute a "work made for hire" for CalRecycle, Contractor hereby irrevocably assigns to CalRecycle, and shall cause such personnel to irrevocably assign to CalRecycle, in each case without additional consideration, all rights, title, and interest throughout the world in and to the work product, including all intellectual property rights therein, except to the extent any Contractor Property is contained therein. Upon request of CalRecycle, the Contractor shall promptly take, and shall cause its relevant personnel to promptly take, such further actions, including execution and delivery of all appropriate instruments of conveyance, as may be necessary to assist CalRecycle to prosecute, register, perfect, or record its rights in or to any such work product. Contractor Property means Contractor, or its licensors', technology, methodologies, works of authorship and other materials created prior to or independently of the Services and all improvements, modifications and derivative works thereto, including all intellectual property rights appurtenant thereto. CalRecycle Client agrees that nothing in this Contract prevents Contractor from using any generalized knowledge, experience, know-how, or any ideas or concepts derived from or discovered during the provision of the services retained in unaided memory and does not contain CalRecycle Client's Confidential Information.

#### RATIONALE:

Contractor wishes to clarify that is must maintain ownership of its pre-existing IP or "Contractor Property" and residual knowledge while agreeing to give the Client a perpetual use license.

- C. EXHIBIT D: SPECIAL TERMS AND CONDITIONS; 21. OWNERSHIP OF DRAWINGS, PLANS AND SPECIFICATIONS ORIGINAL LANGUAGE:
  - 21. OWNERSHIP OF DRAWINGS, PLANS AND SPECIFICATIONS: CalRecycle will have separate and independent ownership of all drawings, design plans, specifications, notebooks, tracings, photographs, negatives, reports, findings, recommendations, data and memoranda of every description or any part thereof, prepared under this Agreement. The originals and all copies thereof will be delivered to CalRecycle upon request. CalRecycle will have the full right to use said originals and copies in any manner when and where it may determine without any claim on the part of the Contractor, its vendors or subcontractors to additional compensation.

# PROPOSED CHANGES:

21. OWNERSHIP OF DRAWINGS, PLANS AND SPECIFICATIONS: CalRecycle will have <u>a royalty-free, non-exclusive, non-transferable, non-sublicensable perpetual license, to use separate and independent ewnership of all drawings, design plans, specifications, notebooks, tracings, photographs, negatives, reports, findings, recommendations, data and</u>

memoranda of every description or any part thereof, prepared under this Agreement <u>solely in connection with CalRecycle's internal use of those materials</u>. The originals and a<u>A</u>II copies thereof will be delivered to CalRecycle upon request. CalRecycle will have the full right to use said originals and copies in any manner when and where it may determine without any claim on the part of the Contractor, its vendors or subcontractors to additional compensation.

# **RATIONALE:**

Contractor wishes to clarify that it must maintain ownership of its pre-existing IP or "Contractor Property" and residual knowledge while agreeing to give the Client a perpetual use license.

- D. EXHIBIT E: CONFIDENTIALITY AND DATA SAFEGUARDS; 3. DATA PRIVACY AND CONFIDENTIALITY ORIGINAL LANGUAGE:
  - 3.1. The Contractor shall not use, retain, disclose, or sell State Data for its own commercial purposes or in a way that does not comply with the purpose of this Contract or applicable law. If an applicable law requires Contractor to disclose State Data, the Contractor must first inform CalRecycle of the legal requirement and give CalRecycle an opportunity to object or challenge the requirement, unless the applicable law prohibits such notice.

# PROPOSED CHANGES:

EXHIBIT E: CONFIDENTIALITY AND DATA SAFEGUARDS; 3. DATA PRIVACY AND CONFIDENTIALITY

3.1. The Contractor, its Partners, Principals, employees, and vendors shall not use, retain, disclose, or sell State Data for its own commercial purposes or in a way that does not comply with the purpose of this Contract or applicable law. If an applicable law or legal process requires Contractor to disclose State Data, the Contractor must first inform CalRecycle of the legal requirement and give CalRecycle an opportunity to object or challenge the requirement, unless the applicable law prohibits such notice.

# **RATIONALE:**

Contractor respectfully requests edits that appropriately reflect its entity structure and clarifies that it will only disclose State Data if required by applicable law or legal process.

- E. EXHIBIT E: CONFIDENTIALITY AND DATA SAFEGUARDS; 3. DATA PRIVACY AND CONFIDENTIALITY ORIGINAL LANGUAGE:
  - 3.3. The Contractor shall not disclose State Data to any third party without CalRecycle's prior written consent, except as permitted under the approved Data Governance Protocol or for purposes of providing services under this Contract. The Contractor is liable for all actions by subcontractors related to

the use, processing and/or disclosure of State Data.

#### PROPOSED CHANGES:

3.3. The Contractor shall not disclose State Data to any <u>unauthorized</u> third party without CalRecycle's prior written consent, except as permitted under the approved Data Governance Protocol or for purposes of providing services under this Contract. The Contractor is liable for all actions by subcontractors related to the use, processing and/or disclosure of State Data.

#### RATIONALE:

Contractor wishes to add language to clarify that it will not disclosure any State Data to any third party that is unauthorized. The Contractor may utilize subcontractors that would be preapproved by the State and considered an "authorized" third party to recieve State Data that is relevent for the services they are performing.

# F. EXHIBIT C; 6. DISPUTES ORIGINAL LANGUAGE:

6. DISPUTES: Contractor shall continue with the responsibilities under this Agreement during any dispute.

# PROPOSED CHANGES:

6. DISPUTES: Contractor shall continue with the responsibilities under this Agreement during any dispute. The parties agree that any dispute or claim arising out of or relating to the Contract or the services provided thereunder shall first be submitted to non-binding mediation as a prerequisite to litigation. Mediation may take place at a location to be designated by the parties using the Mediation Procedures of the International Institute for Conflict Prevention and Resolution, with the exception of paragraph 2 (Selecting the Mediator). If, after good faith efforts, the parties are unable to resolve their dispute through mediation within ninety (90) days after the issuance by one of the parties of a request for mediation, then the parties are free to pursue all other legal and equitable remedies available to them. Nothing herein shall preclude Contractor from filing a timely formal claim in accordance with applicable [insert State] law provided, however, that Contractor shall, if permitted, seek a stay of said claim during the pendency of any mediation. Either party may seek to enforce any written Contract reached by the parties during mediation in any court of competent jurisdiction.

#### RATIONALE:

Contractor respectfully requests non-binding mediation prior to any dispute or claim moving to formal litigation at the benefit of both parties.

# G. EXHIBIT C; 7. TERMINATION FOR CAUSE ORIGINAL LANGUAGE:

7. TERMINATION FOR CAUSE: The State may terminate this Agreement and be relieved of any payments should the Contractor fail to perform the requirements of this Agreement at the time and in the manner herein provided. In the event of such termination the State may proceed with the work in any manner deemed proper by the State. All costs to the State shall be deducted from any sum due the Contractor under this Agreement and the balance, if any, shall be paid to the Contractor upon demand.

# PROPOSED CHANGES:

7. TERMINATION FOR CAUSE: The State may terminate this Agreement and be relieved of any payments should the Contractor fail to perform the requirements of this Agreement at the time and in the manner herein provided. However, if the State seeks to terminate the Contract for breach or default by the Contractor, the State shall first notify the Contractor in writing of its intent to terminate, identify the alleged deficiencies in performing giving rise to the intent to terminate, and shall not terminate the Contract for cause or default unless the Contractor fails to cure the specified deficiencies within thirty (30) days of Contractor's receipt of notice of such deficiencies. In the event of such termination the State may proceed with the work in any manner deemed proper by the State. All costs to the State shall be deducted from any sum due the Contractor under this Agreement and the balance, if any, shall be paid to the Contractor upon demand.

# RATIONALE:

Contractor requests the right to cure any alleged breaches before being terminated for default by Client.

H. EXHIBIT C; 22. LIMITATION OF LIABILITY ORIGINAL LANGUAGE: None.

### PROPOSED INSERTION:

22. Limitation of Liability. Notwithstanding anything else in this Contract to the contrary, including all attachments, the liability of the Contractor on account of any actions, damages, claims, liabilities, costs, expenses or losses in any way arising out of or relating to the Contract or the services performed under the Contract shall be limited to the amount of fees paid to the Contractor under the Contract. The Contractor will not be liable for consequential, special, indirect, incidental, punitive or exemplary damages, costs, expenses, or losses (including, without

limitation, lost profits and opportunity costs). The provisions of this paragraph shall apply regardless of the form of action, damage, claim, liability, cost, expense, or loss asserted, whether in contract, statute, rule, regulation or tort (including but not limited to negligence) or otherwise, and shall survive contract expiration or termination.

### RATIONALE:

A Limitation of Liability is typical in the Industry and serves to foster competition by encouraging large companies to propose. Due to the clients we serve domestically and internationally and the critical role Contractor plays in the capital markets, accepting unlimited liability for any engagement is not a reasonable option for Contractor and its clients. Therefore, we seek to obtain a reasonable limitation of liability in any resulting contract.

I. EXHIBIT C; 24. THIRD PARTY SERVICES PROVIDERS ORIGINAL LANGUAGE. None.

#### PROPOSED INSERTION:

24. Third Party Service Providers. Contractor will not disclose any information to third parties, except to its partners, principals, employees, subcontractors, and vendors on a business need-to-know basis under nondisclosure obligations at least as protective as those in this Contract. Contractor is authorized to use infrastructure support services (e.g., Microsoft, Oracle, ServiceNow, etc.) to process, store, or transmit Client's data in connection with the performance of this Contract.

# RATIONALE:

Contractor may utilize a variety of third party vendors to support various administrative, clerical, and IT functions. The Firm has strict confidentiality agreements in place with all vendors and we maintain responsibility for their actions. Additionally, this language will enable our Firm to utilize a breadth of tools and technologies to deliver additional value to the engagement.

J. EXHIBIT C; 25. USE OF TECHNOLOGIES. ORIGINAL LANGUAGE: None.

# PROPOSED INSERTION:

25. Use of Technologies. Contractor may license proprietary and third-party software tools ("Enabling Tools") for Client's use to facilitate the Services. Any other use is prohibited. Client may not redistribute, reproduce (except as needed to run), modify, commercialize, allow third-party access (unless authorized in writing by Contractor), reverse engineer, or decompile (unless prohibited by law) the Enabling Tools. These tools are not for use as a system of record, repository, or hosting service. Access to Deliverables and documents via Enabling Tools will be removed within a reasonable time after the engagement ends, and

	Client should download these for its records. The Enabling Tools may be used despite other Contract requirements and may have additional terms specified in an engagement letter or other Contract. Enabling Tools are provided "as is" and "as available."
	RATIONALE: The Department will have access to certain Contractor technologies and/or licensed third party tools which requires Contractor to address certain terms of use related to those tools and technologies.
A 15	No. CalRecycle is unable to accommodate this request. There are no changes to Exhibits C, D, and E.

All other terms, conditions, and requirements of this "RFP" will remain the same.

If you have any questions relating to this solicitation process, please contact me by e-mail at contracts@calrecycle.ca.gov.

Sincerely,

# Nadine Mills

Nadine Mills Contract Analyst Administrative Services Branch

Attachment 1

Economic Study to Determine Covered Electronic Waste Recycling Program Payment Rates, DRR25021 - Addendum 1

Attachment 1

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# Interested Parties Listing For RFP(S) DRR25021

CalRecycle has not confirmed the certification status of firms that have identified themselves as CA Certified Small Business (SB) or Disabled Veterans Business Enterprise (DVBE).

Contact Name	E-Mail	Company	Address	Business Description	SB	DVBE	Interest as Prime	Interest as Sub
Kurt Bidnet	gbs@bidnet.com	Bidnet	15 British American Blvd. Latham, New York	None provided	No	No	No	No
Delia Bruntz	proposal.center@crowe.com	Crowe LLP	225 West Wacker Dr. Chicago, Illinois	Economic Studies	No	No	Yes	No
Alan Frost	alanfrost@kpmg.com	KPMG	500 Capitol Mall, Suite 2100 Sacramento, CA	Looking at providing all services in a potential bid.	No	No	Yes	No
Sebastian Villagomez	svillagomez@kpmg.com	KPMG LLP	500 Capitol Mall Suite 2100 Sacramento, CA	Consulting Services	No	No	Yes	No
Kyle O'Rourke	Korourke@mgocpa.com	MGO LLP	500 Capital Market Suite 2200 Sacramento, CA	Prime contractor, anticipating ability to support entire scope with partners.	No	No	Yes	No

Economic Study to Determine Covered Electronic Waste Recycling Program Payment Rates, DRR25021 - Addendum 1

Attachment 1

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Contact Name	E-Mail	Company	Address	Business Description	SB	DVBE	Interest as Prime	Interest as Sub
Source Management	sourcemanagement@deltek.	onvia	509 Olive Way Suite 400 Seattle, WA	None provided	No	No	No	No
Susan Ethridge	Korourke@mgocpa.com	Macias Gini & O'Connell LLP	155 N Wacker Chicago, Illinois	If selected to serve, MGO will provide survey design and management, benchmarking, analysis, and training services to support CalRecycle's objectives.	No	No	Yes	No
Allen Sheldon	allensheldon@kpmg.com	KPMG	500 Capitol Mall Suite 2100 Sacramento, CA	None provided	No	No	Yes	No
Jacques Dieuvil	info@ezecredithelp.com	Salutum Health LLC	1275 US Highway 1 Unit 2 Vero Beach, Florida	None provided	No	No	Yes	No